

June 2022
OAW Behaviour for Learning Policy

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Localised Academy Version: 1.1

This policy should be read alongside the OCL Behaviour for learning policy, which includes more detail around the four levers from a trust perspective.

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Introduction

OAW, as part of OCL, is committed to developing the character and competence of every student, in line with our Oasis 9 Habits, in pursuit of all students receiving an exceptional education. This policy aims to ensure the consistent application of Academy relational approach to behaviour protocols and practice, so that our students learn to:

- Take responsibility for their own behaviour and choices, understanding the impact they have on others
- Develop positive learning behaviours including self-direction, resilience and self-control
- Self-regulate (as developmentally appropriate) their own behaviour by developing skill and confidence in managing conflict and difficulty
- Develop strong dispositions and attitudes to their own and others' learning and well-being.
- Understand what constitutes 'responsible behaviour' to prepare for life in modern Britain and Global citizenship in the 21st Century
- Develop their ethical approaches and values in their lives

An overview of research underpinning the Behaviour for Learning Policy

The OAW localized policy builds from the OCL curriculum integrating the 3 C's, character, competence, and community and incorporates the drivers for inclusion, equality, relationships using TIP (Trauma informed practice) and ACES (Adverse childhood experiences) supported by the most up to date information and research into behaviour, character development and knowledge to ensure we are developing the soft skills.



Behaviour for learning relational approach

A '**relational approach**' is a way of interacting or communicating with others that embodies core values such as respect, inclusiveness, honesty, compassion, cooperation, and humility. There are a wide range of **relational approaches**, each of which caters to a different situation.



The Oasis Education Charter


Ethos +	Learning +	People +	Purpose +	Inclusion +	Curriculum
Rooted in what we believe	Who am I? Who am I becoming?	Exceptional strength and opportunity	In partnership with our communities	Driven through passion	The heart of educational provision

The Oasis Education Charter sets out our commitment to work in partnership with our communities to transform lives and create a culture of excellence for all. It underpins our approach to leading schools:

- We model and set high aspirations and expectations for every child and young person and member of staff
- We foster character and self-belief and encourage our students and staff to become the best versions of themselves
- We strive for personal as well as academic and vocational excellence, achieving outcomes that drive social mobility, and give everyone freedom of choice through their lives
- We believe that good relationships are at the heart of everything we do.

The Oasis Behaviour Policy is underpinned by 4 key levers:

1. Academy Vision and Values
2. Personal Development Curriculum (Enrichment, Extra-Curricular entitlement, Careers Education Information, Advice and Guidance and PSHCE curriculum)
3. Academy Behaviour Systems, Structures and Routines (reward, sanction, attendance etc.)
4. Behaviour Training and Professional Development for staff

	Lever →	Academy Leaders →	Academy Staff	 Harmonious climate for learning where all young people can flourish and thrive.
1	Academy Vision and Values	Set the vision and values, in the context of the Oasis ethos and 9 Habits. Ensure over-communication, ensure all decisions are embodying and embracing the vision and values of the Academy and Oasis.	Embrace and embody the vision and values in all that you do and deliver	
2	Personal Development Curriculum (Enrichment, Extra-Curricular, PSHCE, CIAG)	Set, design and agree the pastoral curriculum in line with vision and values	Deliver the curriculum effectively and inspirationally	
3	Academy Behaviour Systems, Structures and Routines	Evaluate, design, set the systems, structures and routines that will ensure a harmonious climate for learning in line with the vision and values	Implement, the Academy's behaviour systems, structures and routines, <u>consistently</u> and in line with the vision and values	
4	Behaviour Training and Professional Development for staff	Design, create and deliver a cohesive and comprehensive Professional Development strategy to develop all staff in their pastoral and behaviour development in order to uphold the vision and values.	Engage and commit to the professional development, including expert and specialist pastoral training	

LEVER 1: ACADEMY VISION AND VALUES

Character Education at OAW

Oasis Academy Woodview is committed to developing the character and competence of every pupil, in line with our Oasis 9 Habits, in pursuit of all pupils receiving an exceptional education. Our pupils are encouraged to develop their character and behaviour by learning about the 9 Habits, reflecting on their own character, and recognising character strengths and deficits in others.



Teachers ensure these 9 Habits are embedded and progressively built on over time to develop pupils understanding of their learning through assemblies, explicit teaching, classroom rewards, lesson reflections and curriculum activities designed to promote learning within a habit.

At Woodview, we believe in providing a positive, inclusive environment in which our children can learn. The behaviour policy reflects this, and we always use praise first and maintain a positive atmosphere.



Oasis Ethos and the 9 Habits

We are committed to a model of inclusion, hope, perseverance, healthy relationships and compassion throughout all the aspects of the life and culture of every hub and every Academy community.

Oasis Ethos and Habits - Oasis Academy Woodview

Inclusion, equality, healthy relationships, hope and perseverance permeate all aspects of the life and culture of each Academy and the organisation as a whole.

Compassionate	Patient	Humble
Joyful	Honest	Hopeful
Considerate	Forgiving	Self-controlled

We believe that continually developing our character to become the best version of ourselves is important for every student and staff member alike. Therefore, we actively promote and practise the Oasis 9 Habits. The 9 Habits are fundamental and underpin all actions, approaches and relationships in the management of pupil behaviour. The 9 Habits inspire us to behave in a way that enables us to be our best and bring our best to our learning and the community we are a part of.

We aim to develop an understanding and tolerance of each other through knowledge, mutual respect, forgiveness and believing the best of one another. Individual rights will be respected and choice will be exercised within a culture of self-discipline. The 9 Habits also remind staff and students of our responsibilities to each other. (See Appendix D)

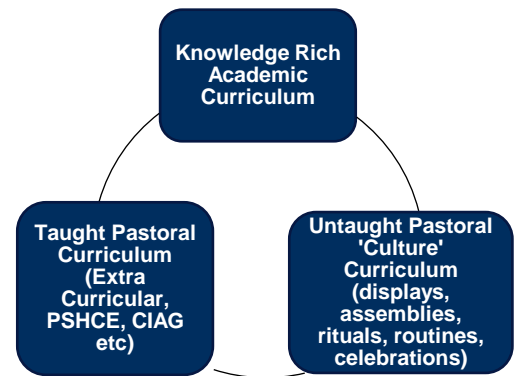
At Oasis Academy Woodview, we teach the nine habits weekly, through assemblies and refer to them in our learning and behaviour. Our curriculum themes of Self and Community explore the habit on a deeper, personal level. We as adults embody the Oasis nine habits and use these to develop our skills when dealing with pupils and recap our knowledge and understanding of them through staff-briefing and CPD sessions. Within our behaviour approach they are used as a de-escalation tool and also as a reflective tool once regulation has occurred.

LEVER 2: PERSONAL DEVELOPMENT CURRICULUM

Character Education at OAW

This curriculum consists of everything outside of the academic curriculum, and covers:

1. The 'taught' character curriculum:
 - CEIAG (careers education, information, advice, and guidance)
 - PSHCE (physical, social, health and cultural education)
 - Enrichment activities (e.g. trips and visits, non-curricular courses or workshops, etc.)
 - Extra-curricular programme (e.g. before- and after-school clubs and societies)
2. The culture created by staff behaviours and the systems and routines of a school. This is often less tangible and may be seen in the way assemblies are conducted, in form time / family time, in corridor conversations, and in signs and symbols around school. This is often summed up as 'the way things are around here'



OAW Curriculum Overview

"Intelligence plus character – that is the goal of true education" Martin Luther King

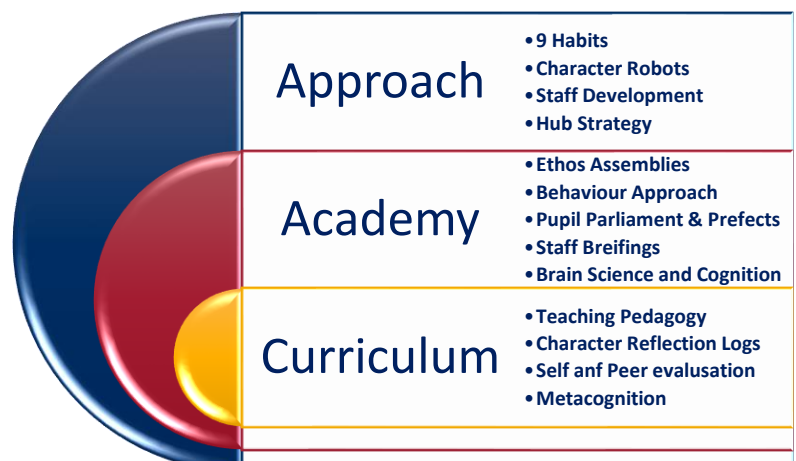
Equipping children with skills and abilities to succeed in all environments; intentionally planned to structure deep learning through the 9 Habits lens.



Extra Curriculum Provision: football, multi-sports, basketball, athletics, tennis, rounders, cross-country, cricket, golf, gardening, F2D enterprise, mini-circuits, street-dance, cheerleading, kwik cricket, gardening



Experiences: Pioneer centre residential, Birmingham Think Tank, Twycross Zoo, RAF Cosford, Apple Store, Birmingham Canals, Bell-boating



Integrated Personal Development

Personal development is fundamental in our organisation as part of our culture and ethos. It is critical that we are constantly exploring who we are and how we are growing and changing to enhance the learning and maximise the potential of the children and young people in our communities.

As a result, PHSCE, careers, contextual safeguarding, SRE, Character development, Physical and mental well-being, Behaviour are grouped into Personal Development and are interwoven delicately into all areas of the curriculum. Statutory content is thoroughly covered in meaningful context alongside naturally occurring themes for maximum impact.

Character based education

Using the 9 habits metacognitively

This summary below, along with significant research into character development highlights the importance of metacognition in learning.

If we do not reflect on our own development and how we are feeling during that learning, we miss opportunities to further strengthen connections and embed schema.

HEAD, HEART AND HANDS: COGNITIVE SCIENCE CASTS NEW LIGHT ON SOME OLD WORDS OF WISDOM Impact, 2019

Metaphorically, the region of emotional thinking is not located in the brain at all: we speak of 'following the heart' as opposed to making decisions 'with the head'. This duality of emotion and reason has a long-standing basis in Western thinking, but whilst there are regions of the brain associated with emotional thinking, the interconnections between these and regions associated with cognition are so prolific that there is literally no thinking without emotion. In areas such as learning, attention, memory, decision-making, motivation and social functioning, emotional thinking provides the 'rudder' that steers our attention towards the relevant knowledge for any given situation (Immordino-Yang, 2016).

Character is at the heart of the Oasis curriculum and plays a hugely important part in learning. For this reason it is embedded within our integrated approach to personal development and a golden thread.

9 Habit lessons

Personal Development is woven into the curriculum in both thematic and discrete teaching. There is a weekly 30-minute character development session where the 9 habits are taught deliberately which ties into the 30-minute assembly content for that week. The 9 habits are also woven into every lesson through the Golden Thread of Character and also form the rewards section of the behaviour approach and celebrations.

- Weekly 9 Habit Assemblies
- Weekly Behaviour celebrations
- Weekly PD Lessons
- Character as a Golden Thread
- Thematic PSHCE Content
- Thematic SRE
- Contextual Safeguarding
- Links to Science, RE and PE
- Behaviour for Learning Policy
- Annually chunked content

Our Vision as Oasis of Youth Vision		Character, Competence, Community			
Values		<p>Values: We want to create a new sense of responsibility in our community as that represents an opportunity to enhance the lives of those who need it most.</p> <p>A desire to treat everyone equally, respecting differences in a commitment to healthy and open relationships.</p> <p>A deep sense of hope that things can be changed and transformed in a commitment to social justice for all.</p>			
We want our children to flourish in all these areas:		<p>What it is</p> <p>What it does</p> <p>What it means</p> <p>Representation</p> <p>Relationships</p>			
Respect		<p>Respect: To treat others with dignity and to value their differences.</p> <p>Respect: To treat others with dignity and to value their differences.</p> <p>Respect: To treat others with dignity and to value their differences.</p> <p>Respect: To treat others with dignity and to value their differences.</p>			
Compassion		<p>Compassion: To feel sympathy for others and to want to help them.</p> <p>Compassion: To feel sympathy for others and to want to help them.</p> <p>Compassion: To feel sympathy for others and to want to help them.</p> <p>Compassion: To feel sympathy for others and to want to help them.</p>			
Empathy		<p>Empathy: To understand and share the feelings of others.</p> <p>Empathy: To understand and share the feelings of others.</p> <p>Empathy: To understand and share the feelings of others.</p> <p>Empathy: To understand and share the feelings of others.</p>			
Courage		<p>Courage: To be brave and to stand up for what is right.</p> <p>Courage: To be brave and to stand up for what is right.</p> <p>Courage: To be brave and to stand up for what is right.</p> <p>Courage: To be brave and to stand up for what is right.</p>			
Resilience		<p>Resilience: To be able to bounce back from adversity.</p> <p>Resilience: To be able to bounce back from adversity.</p> <p>Resilience: To be able to bounce back from adversity.</p> <p>Resilience: To be able to bounce back from adversity.</p>			
Self-control		<p>Self-control: To be able to control one's impulses and emotions.</p> <p>Self-control: To be able to control one's impulses and emotions.</p> <p>Self-control: To be able to control one's impulses and emotions.</p> <p>Self-control: To be able to control one's impulses and emotions.</p>			
Kindness		<p>Kindness: To be nice and to treat others well.</p> <p>Kindness: To be nice and to treat others well.</p> <p>Kindness: To be nice and to treat others well.</p> <p>Kindness: To be nice and to treat others well.</p>			
Gratitude		<p>Gratitude: To be thankful for what one has.</p> <p>Gratitude: To be thankful for what one has.</p> <p>Gratitude: To be thankful for what one has.</p> <p>Gratitude: To be thankful for what one has.</p>			
Service		<p>Service: To help others and to make a difference.</p> <p>Service: To help others and to make a difference.</p> <p>Service: To help others and to make a difference.</p> <p>Service: To help others and to make a difference.</p>			

Annual organisation of Assemblies

Term	Annual Coverage	Week 1	Week 2	Week 3	Week 4	Week 5	Week 6	Week 7
Autumn 1	Who am I and who am I becoming?	Who am I? 1	Who am I? 2	Who am I? 3	Who am I? 4	Who am I becoming? 1	Who am I becoming? 2	Who am I becoming? 3
Autumn 2	Hopeful Joyful	Hopeful 1	Hopeful 2	Hopeful 3	Joyful 1	Joyful 2	Joyful 3	Joyful 4
Spring 1	Patient Compassionate	Patient 1	Patient 2	Patient 3	Compassionate 1	Compassionate 2	Compassionate 3	
Spring 2	Forgiving Considerate	Forgiving 1	Forgiving 2	Forgiving 3	Considerate 1	Considerate 2	Considerate 3	
Summer 1	Self-controlled Humble	Self-controlled 1	Self-controlled 2	Humble 1	Humble 2	Humble 3		
Summer 1	Honest	Honest 1	Honest 2	Honest 3	Recap of habits	Recap of habits	Recap of habits	End of Term

Annual organisation of 9-habit character development session

Term	Habit Overview	Week 1	Week 2	Week 3	Week 4	Week 5	Week 6	Week 7
Autumn 1	Who am I and who am I becoming?	Welcome Week Content	SOY and Behaviour	9 Habit Focus	Habitudes	Assessment	My strengths	My analysis and targets
Autumn 2	Hopeful Joyful	Hopeful	Habitudes	Updating the log	Joyful	Habitudes	Updating the log	Presenting my strengths profile
Spring 1	Patient Compassionate	Patient	Habitudes	Updating the log and Presenting	Compassionate	Habitudes	Updating the log and Presenting	
Spring 2	Forgiving Considerate	Forgiving	Habitudes	Updating the log and Presenting	Considerate	Habitudes	Updating the log and Presenting	
Summer 1	Self-controlled Humble	Self-controlled	Habitudes	Updating the log and presenting	Humble	Habitudes		
Summer 1	Honest	Updating the log and presenting	Honest	Habitudes	Updating the log and presenting	Transition	Transition	Transition

Annual organisation per year group of PSHE Objective within the curriculum chunks

Term	Chunk	Week	Hour 1	Hour 2	Hour 3	Hour 4
Autumn 1	Well-being	2	What is well-being? (KS2 What is mental health?)	Mental Health champions and appointments	Yoga	Self-Regulation Techniques and well-being quiz
Autumn 2	Heritage	9 (Before Citizenship and the World)	Rights respecting schools' content/ Break the cycle (with historical links)			National Links and Sharing
	Human Rights	14 (After Citizenship and the World)	School of Sanctuary content			National Links and Sharing
Spring 1	Safeguarding	16 (Before Heritage and Values)	Internet Safety Theme	Contextual SG	Contextual SG	National Links and Sharing
			Contextual SG content will be covered here and should be planned alongside the DSL			
Spring 2	Careers	27 (After STEAM)	Careers relevant to annual content taught and Oasis Global Links (National OCL Role models)		Exploring career and pathways relevant to local and national context. (National OCL Role models)	

Annual organisation per year group of PSHE Objective within the curriculum themes

Theme	Autumn 1: Who am I and who am I becoming?	Autumn 2: Citizenship and the World	Spring 1: Heritage and culture	Spring 2: STEAM	Summer 1: Community	Summer 2: Performance
PSHE	Exploring feelings and emotions and looking at mental health and how we can stay mentally healthy. Exploring personal feelings, ambitions and goals and returning to these from previous years helps develop reflective skills, a sense of self and set targets for the year.	Teaching British Values of democracy, rule of Law Individual Liberty Mutual Respect and Tolerance. This fits within the citizenship and the world theme in understanding how these values have shaped the country in which we live. It builds on the history coverage from heritage week.	Keeping Safe carrying on from Safeguarding week. Covering all aspects of statutory PHSE Keeping Safe coverage.	Living in the wider world context- money sense, the role of women in design. Gender Equality Global Goal - International Women's Day assembly and links to art lesson Financial awareness.	Discrete SRE lessons (x3) covering statutory content. Learning about a diverse range of community figures and how we can be global citizens.	Being Healthy and growing physically and mentally.



LEVER 3: ACADEMY BEHAVIOUR SYSTEMS, STRUCTURES and ROUTINES

How we manage behaviour at Oasis Academy Woodview

Our school “rules” are actually a set of expectations. These are on display around the school at all times and are discussed with the children on a regular basis in assemblies, in class and on an individual basis. They reflect what we believe are basic expectations of behaviour, in order for us to show respect for our school community and everyone in it, and in order for good teaching and learning to take place.

At Woodview we demonstrate the 9 Habits. We expect everyone to:-

- Treat each other kindly.
- Keep hands, feet and other objects to yourselves.
- Do as you are asked first time.
- Take responsibility for your own actions.
- Move around school sensibly and quietly.
- Treat all property and equipment with care and respect.

Behaviour Rewards

Children must be taught to recognise and understand the intrinsic value in behaving appropriately. We have many rewards for those children who display good behaviour and those who show improving behaviour.

These are:

- Verbal praise – Adults should try to give about twice as much praise as disapproval. Praise can be given formally and informally, in public or private, for academic as well as non-academic achievements. Proximity praise i.e. noticing and commenting on the good behaviour of particular children is a useful tactic to employ to bring all children back on line. The idea of what is appropriate school behaviour is not automatically learned, and we must show children what is satisfactory. Our praise needs to identify the nature of good behaviour, and reward the pupil usefully for his/her achievement.

- Stickers - Rewards and stickers are given to children on a daily basis by their class teacher.
- Certificates in the celebration assembly - The whole school has weekly achievements assemblies when good work and behaviour is celebrated. Parents/carers are invited to attend.
- Principal stickers for something really special - Children are encouraged to see the Principal to celebrate special achievements/good work regularly.
- 9 Habits Chart - The 9 Habits learning behaviour chart is to be used as the main reward system. Points are awarded on Class dojo.

When behaviour is unacceptable and disrupting learning:

We recognise that there are times when pupils may need a “behaviour check”. Before any sanction is given, children are always given the opportunity to put things right first. We should always try to understand the reasons for the misbehaviour, so that we can deal with it most effectively. When dealing with problems, it is important to label the problem and not the child.

Sanctions

KS 1

Stage 1 - A verbal warning is given to the pupil and recorded.

Stage 2 - A warning is given and the child may be placed by themselves within their own classroom to work independently for a minimum of 5 minutes.

Stage 3 - A warning given and the child is sent to another class for a 10 minute time out. The child must take appropriate work to complete (This could be class work or Maths/English basic skills).

Stage 4 - A warning given and the child may be sent to work in another class for the rest of the session.

Any serious incident should be referred to a member of the Senior Management Team and parents must be informed at the end of the day.

KS 2

Stage 1 – A verbal warning given and the child asked to work on their own within the classroom (if needed).

Stage 2 – A warning given and the child is sent to another class for 20 minutes. The children must bring work to complete (This could be class work or Maths/English basic skills).

Stage 3 - A warning given and the child is sent to another class for the rest of the session with work to complete. If the child returns to class and misbehaves again the Stage 3 is put in place again. The children must bring work to complete (This could be class work or Maths/English basic skills).

Stage 4 – This is a sanction that can only be given by a member of SLT and should only be used for serious behaviour issues. Each class will be issued guidelines but the situation/child's needs need to be taken into account and a full investigation must take place before a Stage 4 can be given. An incident record must be completed on CPOMs, and parents informed. A stage 4 may result in an internal, fixed term or permanent exclusion.

If a child gets three Stage 4 sanctions within half a term the parents will be invited into the academy to meet with senior staff.

Every class must have a visual record of the Stages displayed on their classroom wall with movable children's names so that the children can place themselves on the appropriate stage.

Restorative Justice

Restorative justice enables a wider view of academy discipline. For restorative justice we think beyond pupils breaking our rules but also the wider impact of it causing harm to students, classroom/school culture and the community. Therefore, from a restorative justice perspective, a just response must address not only the wrongdoing, but also the harms involved. If all the interested parties are willing, the practice of restorative justice is a way to help pupils understand

and discuss those harms. Through meetings pupils learn how to repair them. The aim is to lead to transformational changes in pupils' lives as well as their schools and communities.

Restorative Justice asks the following set of questions:

1. Who was harmed?
2. What are the needs and responsibilities of all affected?
3. How do all affected parties together address needs and repair harm?

Restorative Justice emphasizes restoration by working with all parties in the conflict involved in working out how to repair that harm. It pays attention to community and victim's needs in addition to the accountability of the person who caused harm. By practising Restorative Justice there is a commitment to strengthening academy relationships and the sense of rebuilding a sense of justice that can sometimes be lost when applying the traditional school disciplinary procedures. These procedures can neglect this when there is a haste to punish offenders.

The main aspects of Restorative Justice are:

1. Inclusion of all parties
2. Encountering the other side
3. Making amends for the harm
4. Reintegration of the parties into their communities

Restorative Justice can take many forms but at OAW we mainly use Peer Mediation:

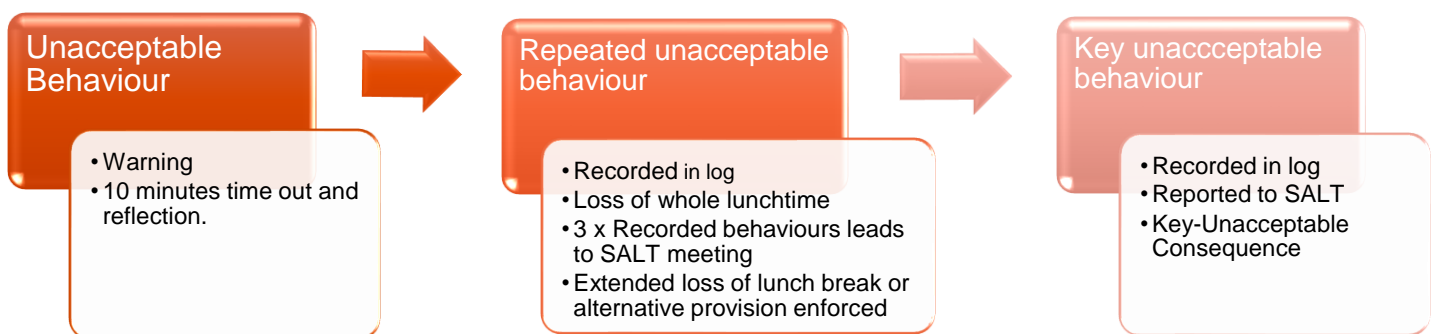
When implemented to resolve conflict, Restorative Justice brings together the person or persons harmed and the person or persons who caused harm. The meetings will enable the participants to decide the response to the harm and allowing those who committed the offense to understand the true impact of their actions while also offering them the opportunity to take responsibility for their behaviour.

How we manage behaviour at break and lunchtimes

Our playground rules are

- We are honest
- We are gentle and care for the playground
- We listen and play well with others
- We are kind and helpful

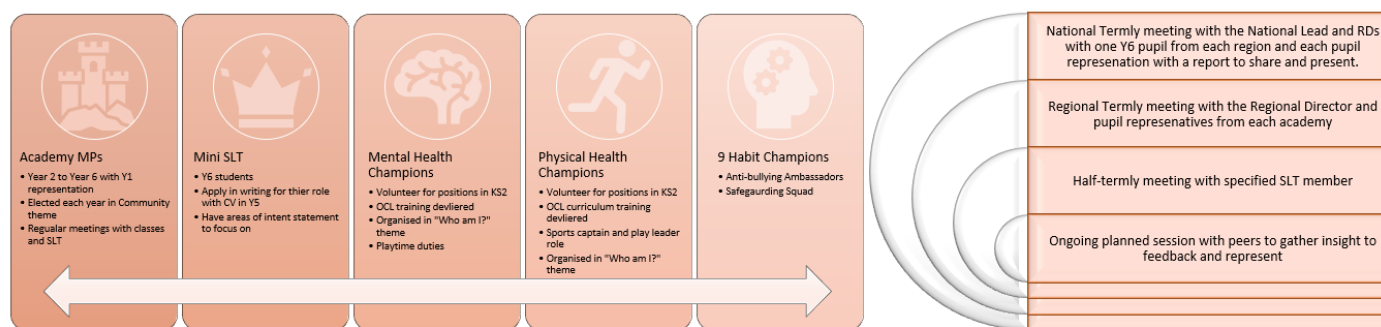
When a child is disrupting or choosing poor playground behaviours the sanctions are as follows;



Pupil Representation

As part of the holistic offer, every child at Oasis Academy Woodview will have the opportunity to 'be a student leader or mentor'. To ensure children have opportunities to do this in different areas of the curriculum over time we have designed a pupil representation model. In having a model which is consistent across setting this means we can build this fully into the curriculum themes and means children have the opportunity to represent themselves and their academies regionally and nationally, further developing their sense of community and building cultural capital.

OCLE National Curriculum – Pupil Representation



Pupil representation type	Job Description	How they join	Academy staff link	Regularity of meeting	Communications
Academy MPs	To be the voice of their year group. Relaying pupil voice from their year group to the academy SLT and vice versa. Linking with other Academy MPs in the region and across the Trust to share best practice. Pupils must be strong role models and able to represent their peers.	Pupils will write a personal statement as to why they would be a good choice for this role. Pupils to read this with to year group. The year group then votes for who they want to represent them.	SLT with one link member in the academy. PHSE Lead.	Twice a half term with academy link. Termly with SLT. Termly meeting with RD and National Lead.	Meetings, Teams.
Mini SLT - Y6 pupils	To enact the role of the SLT in the academy. Each member to have an area to focus on linked to the LOP and Curriculum Statement of Intent. Pupils must be a strong role model to others in the school. Pupils must be approachable.	Pupils will complete an application form and CV to the SLT. SLT will interview the candidates and select them for the role.	SLT – one member linked to each mini SLT member.	Half termly meetings with SLT.	Meetings, Teams
Mental Health Champions – 2	To support the well-being of other pupils through being vigilant of their peers in the classroom and playground. Being approachable and empathetic to others, being a positive role model.	The Academy Mental Health Champion will speak in the KS2 assembly about the role. Pupils will volunteer from KS2. Mental Health Champion to select the most suitable candidates after speaking to the volunteers. Volunteers will be trained by Academy Mental Health Champion.	Academy Mental Health Champion.	Weekly meetings with Academy	Weekly face to face meetings.
Physical Health Champions	To support the physical health of other pupils in the academy. To be ambassadors at playtimes and in the canteen. Encouraging healthy eating and organising playtime and lunchtime activities to encourage physical activity. Liaising with the Academy PE Lead, supporting with organising Sports Day and inter-academy competitions.	The PE Lead to speak about the role in KS2 assembly. Pupils will volunteer for the role. Volunteers will have a meeting with PE Lead and link SLT member. Volunteers will be selected and trained by PE Lead.	PE Lead and link SLT member.	Fortnightly meetings with PE Lead.	Fortnightly face to face meetings. Half termly Teams meetings with ambassadors from other academies to share best practice and organise inter-academy competitions.
9 Habits Champions	Pupils to enact and champion the 9 Habits in all they do within the academy. Pupils to encourage and support other pupils to the same. Pupils to link with the DSL to ensure all pupils feel safe within the academy. To be a pupil voice for their peers and feedback to the DSL.	DSL/PD role to explain the role in assembly. Pupils to apply via a personal statement giving examples of how they enact the 9 Habits. Pupils to be selected by the DSL and PD Lead. Pupils to receive training by the DSL and PD Lead for the role.	DSL and PD Lead.	Half termly meetings with DSL and PD Lead.	Half termly face to face meetings. Termly Teams meetings with ambassadors from other schools. Annual meeting with Jill Rowe.

Effective routines for classroom organisation

- Transition between and within lessons by clarifying expectations and having set routines (e.g. 1/2/3, chants, songs, coral response techniques)
- materials labelled and students able to access them independently
- ease of movement and furniture arranged to best effect
- whiteboard easily seen
- displays of a high quality, that celebrate the work and achievement of the students
- classroom clean, tidy and welcoming

Staff Responsibilities are:

- To follow the 9 habits
- To treat all children fairly and with respect.
- To raise children's self-esteem and develop their full potential.
- To provide a challenging and interesting and relevant curriculum.
- To create a safe and pleasant environment, physically and emotionally.
- To use rules and sanctions clearly and consistently.
- To form a good relationship with parents so that all children can see that the key adults in their lives share a common aim.
- To recognise that each is an individual, and to be aware of their (special) needs.
- To adapt their teaching style to meet the needs and abilities within the classroom.
- To be a role model for pupils in the school.

Staff Should:


- Deal with situations in a calm, firm manner avoiding confrontation.
- Give frequent praise for good behaviour as well as for good work.
- Use positive language whenever possible and as often as possible.
- Think carefully about what you are saying and set realistic sanctions.
- Where possible try to deal with situations yourself to enhance your own credibility and authority.
- Praise children who are doing the right thing as an incentive for others to follow.
- Be consistent whilst taking into account each child's individual needs.
- No adult in school should ignore unacceptable behaviour, this is a shared responsibility. We should be giving as much praise as possible for any good behaviour we see.
- The standard that you walk past is the standard you accept.

De-escalation and diffusion strategies

De-escalation techniques are used to reduce the impact of poor behaviour. More specifically:

- using non-verbal cues
- allowing adequate personal space
- using active listening
- using the Vital Relational Functions (VRFs) from Thrive training to Attune, Validate, Contain, Soothe or Regulate pupils emotions and behaviours*
- adopting a non-threatening body stance and body language (open, relaxed with hands down)
- acknowledging the student's underlying or expressed emotion (e.g. anger/distress)
- problem solving with the student to address the cause of escalation if safe to do so
- keeping verbal instructions simple and minimal, using a calm tone of voice and clear, direct language or student's preferred method of communication (focusing on the behaviours you want them to display rather than the ones you don't)
- distracting the student from the source of any anger or distress by discussing another topic they are interested in
- providing options (within limits) to help the student feel they are still in control of their decisions
- going to an alternative space with the student that is less stimulating or removes access to the triggers
- the use of any individual techniques on a child's individual behaviour plan or SEND plan
- using reflection tools to enable students to self-identify their own behaviour and to support them in the process of discovering ways of self-regulating that behaviour
- See the Oasis 9 Habits De-escalation Tool in the Appendices

*The Thrive Approach

	Attunement	Be alert to how a child is feeling and their emotional state through their facial expressions, body language, gestures and the noises they make. Demonstrate that you understand their emotional state
	Validation	Be alert to the child's experience. Validate their perspective/ experience/ feeling. 'I'm wondering if...', 'That must be so hard when..
	Containment	Be alert to how a child is feeling. Demonstrate containment by catching and matching their experience and offering it back to them in named digestible pieces
	Soothing	Be alert to how they are feeling and calm and soothe their distress
	Regulation	Demonstrate emotional regulation. Modelling how to regulate the emotional state will build capacity in the child.

Oasis 9 Habits De-escalation Tool

Ok, so something has happened to make you feel [.....]? Can you help me understand what emotion you would prefer to be feeling?	When we are anxious, upset or angry we breathe quickly. Our bodies always need more oxygen when we feel like this. I think that might be happening to you at the moment. Can you try and take 5 deep breaths to help you?	If I asked you what the impact of what has happened is on you and on those around you, what would you say? What would you prefer it to be?
On a scale of 1 to 10, how in control of your reactions/emotions/ words do you feel you are at the moment? Can you tell me how you feel inside your body? Can you think of something that might help you feel more in control?	Which one of the 9 Habits wouldn't really be helpful to you right now? Tell me why.	Can you talk me through what just happened from beginning to end so that I can understand how you are feeling right now? As you tell me, try and take deep breaths.
Is there one thing you could do right now that could make things better or different?	If you could ask anyone to help you right now, who would you ask and what would you ask?	Imagine the way you feel about what has happened represented by a colour. What colour would it be? What colour would represent how you would prefer to be feeling?

Anti-bullying guidance

Bullying is defined as the repetitive, intentional harming of one person or group by another person or group, where the relationship involves an imbalance of power. Bullying is, therefore:

- Deliberately hurtful
- Repeated, often over a period of time
- Difficult to defend against

Bullying can include: (including definitions from the NSPCC)

Type of bullying	Definition
Emotional	Being unfriendly, excluding (such as ignoring or isolating someone), tormenting, humiliating, intimidating, threatening, controlling or manipulating someone, silent, hoax or abusive calls
Physical	Hitting, kicking, pushing, taking another's belongings, any use of violence
Racial	Racial taunts, graffiti, gestures
Sexual	Explicit sexual remarks, display of sexual material, sexual gestures, unwanted physical attention, comments about sexual reputation or performance, or inappropriate touching, homophobic,
Direct or indirect verbal	Name-calling, sarcasm, gossiping, teasing, shouting, undermining by constant criticism or spreading rumours
Cyber-bullying	Bullying that takes place online, such as through social networking sites, messaging apps or gaming sites

Details of OCL's approach to preventing and addressing bullying are set out in our Anti-Bullying Policy available on the Oasis Zone through the Policy Portal. As part of our anti-bullying strategy we have a weekly Kind Hearts Award. Children nominate each other for this high-profile award.

Support for students

- The Academy recognises its legal duty under the Equality Act 2010 to prevent students with a protected characteristic from being at a disadvantage. Consequently, our approach to challenging behaviour may be differentiated to cater to the needs of the student.
- The school's special educational needs co-ordinator will evaluate a student who exhibits challenging behaviour to determine whether they have any underlying needs that are not currently being met (See IPM process above).
- Where necessary, support and advice will also be sought from specialist teachers, an educational psychologist, medical practitioners and/or others, to identify or support specific needs.
- When acute needs are identified in a student, we will liaise with external agencies and plan support programmes for that child. We will work with parents to create the plan and review it on a regular basis.
- We recognise that early referral to multi-agency support is vital in providing students with the support that they need.

Roles and responsibilities

The National Directors	The Monitoring and Standards Team evaluate the impact of the academy behaviour strategy on learning. The MST give feedback and identify next steps for the Principal and Regional Director
The Regional Director	The Regional Director is responsible for monitoring the effectiveness of each academy's behaviour protocol and holding the Principal to account for its implementation
The Principal	The Principal is responsible for reviewing and approving this behaviour policy. The Principal will ensure that the academy environment encourages positive behaviour and that staff deal effectively with poor behaviour, and will monitor how staff implement this policy to ensure rewards and sanctions are applied consistently
The Behaviour Lead	The behaviour lead will support staff in implementing this policy, monitoring the behaviour across the academy and monitoring the behaviour of individuals on PSPs. The behaviour lead will work with the Prefect team to develop peer coaching on behaviour. The senior leadership team will support staff in ensuring that they take ownership in responding to behaviour incidents.
The Phase Leaders	The phase leaders will work alongside the behaviour lead supporting staff to implement this policy. The senior leadership team will support staff in ensuring that they take ownership in responding to behaviour incidents.
Teaching Staff	Staff are responsible for: <ul style="list-style-type: none"> • Being role models of positive behaviour • Reminding students of key unacceptable behaviours and the rules • Implementing the behaviour policy consistently • Providing a personalised approach to the specific behavioural needs of particular pupils • Recording behaviour incidents The senior leadership team will support staff in ensuring that they take ownership in responding to behaviour incidents.
Parents	Parents should be informed about examples of good student behaviour and/or a positive or negative change in behaviour. Partnership between family and academy is vital for the promotion of an effective behaviour protocol. Parents should be consulted when an aspect of the academy's

	behaviour protocol is likely to change through a regular parent forum (both formal and informal opportunities as needed). Parents are expected to: <ul style="list-style-type: none"> • Support their child in adhering to the pupil code of conduct • Inform the school of any changes in circumstances that may affect their child's behaviour • Discuss any behavioural concerns with the class teacher promptly
Students	Pupils should be fully aware of rewards and consequences for behaviour. They should be encouraged to take ownership of their own behaviour to enable them to become effective members of their community

Discriminatory Events

All incidents that occur which are linked to the protected characteristics are to be recorded on Bromcom. They will be categorised as either 1,2 or 3. There will be guidance linked to Bromcom which will guide the individual to categorise correctly. If a category 1 status is allocated, then an outcome is triggered. Emails are sent to the teacher the pupil is allocated to in class/ form and year/phase lead.

Discriminatory Incidents:

It is not possible to create a definitive list that describes discriminatory incidents completely, it requires a degree of professional judgement and interpretation. However, the categories below are designed to be used to interpret discrimination based on the protective characteristics of:

Gender	Sexual Identity
Race	Transgender/Gender Diversity
Ethnicity	Religious Affiliation (or not)

In general:

- Category 1: Issues will be logged on Bromcom and dealt with through in-house interventions.
- Category 2: Issues are logged on Bromcom and discussed with the DSL and recorded on CPOMS and dealt with by the Academy with the support of multi-agency partners
- Category 3: Issues are logged on CPOMS and referred for specialist intervention supported by the Academy

Category 1:

Recorded on BROMCOM

General single incidents of Cat 1 issues.

Including but not limited to:

- Verbal abuse like name-calling and offensive jokes*
- Abusive phone or text messages, hate mail*
- Online abuse*
- Harassment
- Bullying or intimidation
- Threats of violence
- Displaying or circulating discriminatory literature or posters
- Graffiti containing hate messages
- Damage to property
- Harmful sexual behaviour

Category 2:

Recorded on BROMCOM and discussed safeguarding implications with the DSL, recorded on CPOMS as a safeguarding issue.

Two or more (*with professional judgment this may be more than 2 incidents) Cat 1 incidents, or single incidents of Cat 2 issues.

Including but not limited to:

- Assaults - such as hitting, punching, pushing, spitting
- Destroying property e.g. ripping clothes, destroying books
- Harassment
- Sexual Harassment
- Enduring, reoccurring online abuse for example on social media and email
- Theft
- Inciting group harassment

Category 3:

Recorded on CPOMS as a safeguarding incident.

Including but not limited to:

- Sexual Assault
- Grievous bodily harm
- Incidents that occur only in the community

Lever 4: BEHAVIOUR TRAINING AND PROFESSIONAL DEVELOPMENT

Academy Leaders	<ul style="list-style-type: none"> • Leaders are trained on using academy data systems to ensure behaviour monitoring is robust and effective. • Pastoral staff have clear targets and accountability to ensure the vision of behaviour for learning is achieved. Less than effective practice is challenged quickly and improved. • Leaders are committed to on-going pastoral professional learning for all and are relentless in providing opportunities for all staff in pursuit of this goal. • Leaders utilise the power of deliberate practice to improve pastoral quality. They build opportunities for staff to practise core skills on a regular basis. • Leaders role-model engagement in research around pastoral learning and work to disseminate best practice and key knowledge to all staff. • Leaders create an environment where great pastoral practice is used to improve pastoral quality within and beyond their own schools. • Leaders make effective use of a range of Trust expertise: <ul style="list-style-type: none"> • Monitoring Standards Team • Directory of Best Practice • National Lead for Pastoral Innovation – to help us secure more rapid improvements in the quality of students' pastoral learning. • Leaders actively seek to ensure staff know how to remove barriers to learning including social disadvantage and special educational needs and disability.
Academy Staff	<p>To ensure that we are 'deliberate' and 'purposeful' with our behaviour professional development as we are with our pedagogical professional development.</p> <p>Engage with expert/specialist training where necessary on the following areas:</p> <ul style="list-style-type: none"> • ACES • Relational Approaches to Behaviour • Mental Health First Aid for pastoral leaders • Managing an investigation of an incident • Restorative justice/mediation • Physical restraint training • Attendance systems/structures • Reintegration following fixed term exclusions • Effectively issuing a report/tracker • Impactful parent meetings • Multi-agency meetings • Managing grief • Managing self-harm • Preventing and dealing with bullying • Parental classes • Sexual orientation, gender identity LGBTQ empowerment
De-escalation & Diffusion	<ul style="list-style-type: none"> • Engaging with positive handling training and Thrive training as necessary. • Scripting • All staff receive a level of Thrive training from a Thrive trainer across the year and some staff complete the full 10 days licenced practitioner training. • Key staff complete positive handling training and all staff are trained internal on the laws and legislation around using reasonable force in schools.
Restorative practice	<p>Staff and children involved are trained by the behaviour lead on supervising, structuring and recording a restorative justice session using the materials outlined in this policy in Lever 3 section above.</p>

Horizons

Every student will be provided with an iPad as part of the Horizons project. The project supports the vision of equal opportunities for all by ensuring equality of access to technology and the resources and knowledge that it facilitates. The device remains the property of Oasis Community Learning at all times. All users must adhere to the rules around appropriate usage. Failure to do so may result in the device being confiscated or, in some cases, further consequences being imposed.

Issuing

- In order to get a device, a student must sign a Home Use agreement. If they are unwilling to sign, the device will not be issued to them.
- In order for the device to be allowed home, the agreement must also be signed by the parent/carer.
- The device remains in the care of the authorised user until they are required to return it. The return of the device can be requested at any time.

Using the Device

- Students are allowed to configure and customise the device as if it were their own, on the understanding that the exterior surfaces of the device and case are maintained in the same condition as when issued to them.
- Students must bring their device, stylus and headphones into the Academy every day ensuring that it is fully charged. Failure to do so affects students' learning opportunities and is disruptive for teachers supervising classes.
- Headphones should be wired; air pods are not permitted as they can be used wirelessly in ways that may disrupt learning.
- Any student bringing an uncharged device to school will be sanctioned accordingly. However, opportunities to recharge devices will be provided for those occasions when a lesson activity drains the battery or for older devices.
- There are no spare devices so they will need to work on paper for the day. Parents/carers may also be called and asked to bring the device to the Academy.
- The device will connect automatically to the Academy's Wi-Fi. Students are free to use their own Wi-Fi when at home.
- They are free to use the device at home as if it were their own, subject to the rules around appropriate usage. They can therefore use the device to follow personal interests outside of the Academy.

Online Safety

- Restrictions to certain internet sites will be restricted in line with the behaviour and E-Safety policies of Oasis Community Learning.
- IT Services will deploy security and web filtering software to the devices to ensure that internet access is conducted in a safe manner and users are protected from accessing inappropriate content. Filtering is in place whenever the device is used, whether it is in the Academy or in the user's home.
- The Academy is alerted at any time inappropriate or dangerous activity is detected. Students must be aware of this understand that consequences may be imposed if warranted.
- However, the Academy still requires parents and carers to supervise the safe usage of their child's device. We cannot be held responsible for any activity users partake in on the device whilst at home. We suggest that parents ask their child to keep the device downstairs at bedtime – an ideal opportunity too for the device to be charged overnight.
- All staff, students and parents/carers will be encouraged to download the Safer Schools App – a resource providing up to date advice and support on safe digital use.
- PSHE sessions and assemblies will also cover on-line safety at regular times

Keeping the Device Safe

- The device will be given to students in a rugged case. The device must be kept in this case at all times.
- Students should transport the device safely using a school bag for additional protection.

- Devices should never be left unattended – in the Academy or elsewhere.
- The Academy will provide a safe place for devices to be stored at times when they might not be needed e.g. a PE lesson
- The device remains the responsibility of the student at break and lunch. Extra care must be taken at these times to ensure that it is not damaged.
- The device is protected by a four or six digit pin number. The pin should only be known by the user and never shared with others. This pin can be remotely re-set by Oasis IT Services if forgotten by the user. When not using the device, students should ensure the case is closed to activate the passcode.
- Users may also choose to make use of the biometric fingerprint reader used to unlock the device. This is optional and the digital representation of the fingerprint is not available to Oasis or IT Services. It is stored only on the device and will be deleted when the device is returned after use.

Damage, Loss, and Theft

- The devices are insured against theft or accidental damage. However, parents/carers may be invoiced for the loss or intentional damage to any device.
- Any damage to or loss of equipment (including the case and charger) must be reported to the Academy immediately. A spare will be issued if any device is faulty, accidentally damaged, or stolen.
- Any lost devices will be placed in 'Lost & Stolen' mode which prevents it being used. It also allows the location of the device to be tracked – this information may be passed on to the police.
- If a device is stolen outside of the Academy, parents/carers are required to obtain a valid crime number for the police in order to avoid being charged for a replacement.

Misuse

- The device is a tool for learning. Therefore, access to it will never be used by the Academy as a consequence for poor behaviour unless the incident directly relates to the misuse of the device itself, another student's device or if the incident was perpetrated through the use of the device.
- Any student using the device inappropriately or failing to look after it adequately may have it taken away from them or only be able to use it whilst under staff supervision. The Academy reserves the right to prevent devices being taken home each evening if there are concerns that it is being misused whilst at home.
- In certain circumstances the Academy will also surrender a device to the police in order to assist in the detection or prevention of crime.
- Should an authorised user fail to return a device when requested e.g. when leaving the Academy, Oasis will follow up and may take legal proceedings to recover the costs of a replacement.
- Users are not permitted to take the device outside of the UK without written permission from the Principal.
- The device must be used in the classroom as directed by the teacher – students must listen to instructions and do exactly as requested, including placing the device down and closed when required. Students must not use the device when the teacher gives the instruction, "devices down".

Horizons – Golden Rules

1. Bring device, stylus and wire headphones to the Academy every day.
2. Ensure it is charged overnight every day.
3. Keep it safely stored in its case; transport it carefully in a school bag.
4. You are responsible for it – look after it and keep it safe. Report any loss or damage immediately.
5. Remember everything you do on it is tracked – only access appropriate material. The
6. will be consequences if you choose to use it improperly.
7. Ensure you set the 4 digit password (and biometric fingerprint if you wish). Never
8. leave the i-Pad unattended without closing the case.

9. Follow all teacher instructions on using the i-Pad in class. The words “devices down”
10. indicates that it must be placed on the desk and left alone for that part of the lesson.
11. You must upload the Safer Schools App – this will give you important and regular
12. safeguarding updates.
13. The i-Pad remains the property of Oasis. It must be returned whenever requested

Legislation and Statutory Requirements

This policy and localised protocols developed in OCL Academies must follow advice from the Department for Education (DfE) on:

- [Behaviour and discipline in schools](#)
- [Searching, screening and confiscation at school](#)
- [The Equality Act 2010](#)
- [Use of reasonable force in schools](#)
- [Supporting students with medical conditions at school](#)

Localised Behaviour protocols must also be based on the [special educational needs and disability \(SEND\) code of practice](#).

In addition, this policy and localised protocols must be based on:

Schedule 1 of the [Education \(Independent School Standards\) Regulations 2014](#); paragraph 7 outlines a school's duty to safeguard and promote the welfare of children, paragraph 9 requires the school to have a written behaviour policy and paragraph 10 requires the school to have an anti-bullying strategy

[DfE guidance](#) explaining that Academies should publish their behaviour policy and anti-bullying strategy online – to ensure that staff, students and parents are informed

Discipline in our Academies – teachers' powers

Key Points

- Teachers have statutory authority to discipline students whose behaviour is unacceptable, who break the Academy rules or who fail to follow a reasonable instruction (Section 90 and 91 of the Education and Inspections Act 2006).
- The power also applies to all paid staff (unless the head teacher says otherwise) with responsibility for students, such as teaching assistants
- Teachers can discipline students at any time the student is in the Academy or elsewhere under the charge of a teacher, including on Academy visits
- Teachers can also discipline students in certain circumstances when a student's misbehaviour occurs outside of the Academy
- Teachers have a power to impose detention outside Academy hours. It is good practice to take all practicable steps to inform parents that this is taking place
- Teachers can confiscate students' property (More detail later in the policy)

Consequences for poor behaviour

What the law allows:

- Teachers can discipline students whose conduct falls below the standard which could reasonably be expected of them. This means that if a student misbehaves, breaks an Academy rule or fails to follow a reasonable instruction the teacher can impose a consequence on that student
- To be lawful, the consequence (including detentions) must satisfy the following three conditions:
- The decision to give a student a consequence must be made by a paid member of Academy staff or a member of staff authorised by the Principal;

- The decision to reprimand the student and the consequence itself must be made on the Academy premises or while the student is under the charge of the member of staff; or is a breach of the Academy Behaviour Policy;
- It must not breach any other legislation (for example in respect of disability, special educational needs, race and other equalities and human rights) and it must be reasonable in all the circumstances.
- A consequence must be proportionate. In determining whether a consequence is reasonable, Section 1 of the Education and Inspections Act 2006 says the penalty must be reasonable in all the circumstances and that account must be taken of the student's age, any special educational needs or disability they may have, and any religious requirements affecting them
- The Principal may limit the power to apply particular consequences to certain staff and/or extend the power to discipline to adult volunteers, for example to parents who have volunteered to help on an Academy trip
- Corporal punishment is illegal in all circumstances
- Academies should consider whether the behaviour under review gives cause to suspect that a child is suffering, or is likely to suffer, significant harm. Where this may be the case, Academy staff should follow the OCL Safeguarding Policy. They should also consider whether continuing disruptive behaviour might be the result of unmet educational or other needs. At this point, the Academy should consider whether a multi-agency assessment or care plan is necessary.

Physical intervention

See DfE guidance: [Use of reasonable force in schools](#)

In some circumstances, staff may use reasonable force to intervene with a student to prevent them:

- Causing disorder that disrupts learning
- Hurting themselves or others
- Damaging property that leads to the injury of others
- Incidents of physical intervention must:
- Always be used as a last resort
- Be applied using the minimum amount of force and for the minimum amount of time possible
- Be used in a way that maintains the safety and dignity of all concerned
- Never be used as a form of punishment
- Be recorded and reported to parents

Recording of physical intervention

The following should be included in a record of intervention. This can be completed using CPOMS:

- The date, time and place of the incident
- The name of the student involved, date of birth and their year group
- What triggered the behaviour
- What diffusing techniques were used prior to physical intervention
- Why the physical intervention was deemed necessary
- Place where the incident happened
- Time and date parents were informed
- Injuries sustained – if any
- The RD should undertake a check on Academy physical restraint records regularly. These should be available on CPOMS.

Individual plans: The complexity and range of need and consequent support for some children and young people with specific needs may be such that physical intervention is the norm and not the exception. Such planned physical intervention should be recorded and monitored through the young person's individual plan. In order to link to the Oasis Ethos and 9 habits each plan should link to the habits and involve the student identifying at least one or more of the habits they need to embed as part of their character.

Training: If there is a need in the Academy for physical intervention staff should have regularly updated training in physical restraint. Principals should consider whether members of staff require any additional training to enable them to carry out their responsibilities and should consider the needs of the students when doing so. Training should be undertaken by a recognised provider. Local Authorities often provide advice and guidance to help schools to develop an appropriate training program. All training should be accredited by BILD
<http://www.bild.org.uk/our-services/workplace-training/>

Absconding – leaving without permission

OCL Academies have a duty of care to take all reasonable steps to ensure that children and students are kept safe whilst in the Academy's care. Academies should ensure that to reduce the potential for absconding the following is in place:

- The site is secure
- Supervision levels are appropriate
- Academy rules are clear to students and children
- Individual risk assessments in place where absconding is a possibility for a student
- Visits to venues for Academy trips in advance of an educational visit to undertake a risk assessment

Academies will have their own localised procedures in the event of a student absconding and these will include:

- Informing the Leadership Team immediately
- Not putting other students at risk
- Locating the student
- Following the student at a safe distance once he/she leaves the Academy grounds – a decision made for each individual student by Academy leaders (Mobile phones must be carried to keep the staff member safe and enable communication)
- Strategies for diffusing and de-escalation and returning the student to the Academy (This may involve staff training)
- Informing the parents or guardians
- Informing the police – if the student cannot be found
- Follow up meeting with the student and their parents
- A risk assessment developed for the student

Malicious allegations

Where a student makes an accusation against a member of staff and that accusation is shown to have been malicious, the Principal will discipline the student in accordance with this policy. Please refer to the OCL Safeguarding Policy and OCL Whistleblowing Policy for more information on responding to allegations of abuse. The pastoral needs of staff accused of misconduct must always be considered by leaders.

Confiscation

Any prohibited items (which should be listed in the Academy's behaviour protocol) found in students' possession will be confiscated. These items will not be returned to students. We will also confiscate any item which is harmful or detrimental to Academy discipline. These items will be returned to students after discussion with senior leaders and parents, if appropriate. Searching and screening students is conducted in line with the DfE's [latest guidance on searching, screening and confiscation](#)

Exclusions

The removal of a student from the Academy should be used only as a last resort in response to 'serious breaches' or repeated breaches of a school's behaviour policy or to safeguard the welfare and education of other students. As such, permanent exclusion is normally the final and most

serious step taken in an Academy's own disciplinary process. It may follow several fixed period exclusions (these cannot total more than 45 days in a school year) and other in-school measures, including regular consultation with parents, behaviour contracts or a "managed move" to another school.

Following an exclusion an Academy should reflect on its level of inclusivity – "Can we do anything differently to avoid permanent exclusions?" See: [OCL Exclusions Policy](#)

Monitoring arrangements

This behaviour policy will be reviewed regularly by the National Education Team. At each review, the policy will be approved by the CEO.

Links with other policies

This behaviour policy is linked to the following policies:

[OCL Exclusions Policy](#)

[OCL Safeguarding Policy](#)

[OCL Anti-bullying policy](#)

[OCL SEND Policy](#)

OCL Behaviour for Learning Policy

[OCL Physical Intervention Policy](#)

OCL [Staff Code of Conduct Policy](#)